

AGENDA

CITY COUNCIL BUDGET RETREAT
TUESDAY, MARCH 24, 2020
CITY HALL, THIRD FLOOR, FORMER COUNCIL CHAMBERS
8:30 A.M.

- I. CALL TO ORDER – MAYOR GIBBONS
- II. PROPOSED FY2020-21 BUDGET CALENDAR
- III. FY2020-21 COUNCIL GOALS REVIEW
- IV. UTILITY FUND CIP, FINANCIAL MODEL & RATES
 - A. FY2020-21 DRAFT W&S CAPITAL IMPROVEMENTS PLAN
 - B. CIP FINANCIAL MODEL/DEBT SERVICE
 - C. WATER/SEWER RATES COMPARISON
 - D. FY2020-21 PROPOSED WATER/SEWER RATES
- V. GENERAL FUND UPDATE & CIP
 - A. FY2019-20 BUDGET UPDATE
 - B. HISTORICAL BUDGET INFORMATION
 - C. FY2020-21 DRAFT CAPITAL IMPROVEMENTS PLAN
- VI. ONGOING BUDGET CONSIDERATIONS
 - A. CORONAVIRUS IMPACTS
 - B. OUTSTANDING ITEMS
 - C. PROJECTS REVIEW & CURRENT FUNDING COMMITMENTS
- VII. ADDITIONAL GUIDANCE/RECOMMENDATIONS FOR FY2020-21
- VIII. WRAP UP & REVIEW
- IX. ADJOURN

CITY OF LENOIR
BUDGET CALENDAR
FY2020-2021

May 19, 2020	City Manager presents recommended budget to City Council. (City Clerk will have a copy of the proposed budget available for the public after presentation.)
May 21, 2020	Budget Work Session – 6:00 p.m., Third Floor, City Hall
May 26, 2020	Committee of the Whole – 8:30 a.m., Third Floor, City Hall (Budget Work Session if necessary)
May 28, 2020	Budget Work Session – 6:00 p.m., Third Floor, City Hall *if necessary
June 2, 2020	Public Hearing for recommended FY2020-21 Budget at City Council Meeting at 6:00 p.m. Earliest possible date to adopt FY2020-21 Budget. (City Clerk will have a copy of the final budget available for the public within five business days.)
June 16, 2020	City Council
June 23, 2020	Committee of the Whole Meeting

2020 Council Budget Priorities

1. Employee Recruitment/Retention:

- Continue efforts to offer competitive compensation and benefits for employees
- Increase Employee Engagement
- Incentivize/Reward Efficiencies

2. Housing:

- Continue Minimum Housing & Code Enforcement (acquire tracking software)
- Pursue Market Rate Housing
- Market City-owned Properties to Sell
- Encourage Downtown Living
- Continue to promote shovel-ready areas such as Hibriten Mountain, Stonecroft, Huntington Woods, Summerhill, Park Ridge, Parkview, Heritage Hills (Woodbine/Williamsburg) & Georgetown Estates
- Work with WPCOG Vacant & Substandard Housing Task Force

3. Community Beautification:

- Develop & Implement Branding/Wayfinding Signage
- Support Code Enforcement (including Strategic Foreclosures)
- Work on Commercial Blight (city-wide & downtown)
- Address Major Visibility Issues (city entry corridors)
- Develop West End Area Neighborhood Plan
- Implement North Main Area Plan & Fairfield South Plan

4. Healthy Infrastructure:

- Technology/Cybersecurity/Digital Services
- Street Paving
- Sidewalks/Greenway/OVT
- City Facilities/Fleet
- Water/Sewer Improvements
- Stormwater Improvements
- Downtown 2-Way Traffic Implementation
- Bike/Ped Plan

5. Economic Development:

- Encourage Public/Private Partnerships
- Continue Work with Caldwell EDC

6. Public Engagement:

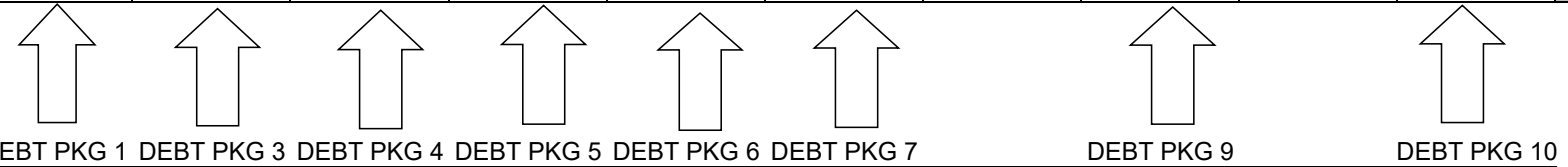
- State of the City Presentations – Lenoir 2020
- Market Quality of Life Amenities
- Neighborhood Meetings
- Walk-through's

TABLE 1
CITY OF LENOIR
WATER AND SEWER FUND
CAPITAL IMPROVEMENTS PLAN - 2020

PROJECT NUMBER	PROJECT LOCATION	COST	2020	YEAR 1 2021	YEAR 2 2022	YEAR 3 2023	YEAR 4 2024	YEAR 5 2025	YEAR 6 2026	YEAR 7 2027	YEAR 8 2028	YEAR 9 2029	YEAR 10 2030	YEARS 11+ 2031+
	<u>WATER IMPROVEMENTS</u>													
	<u>DISTRIBUTION SYSTEM</u>													
1	ROOF REPLACEMENT	45,000	45,000											
2	WATER SYSTEM IMPROVEMENTS	4,700,000		4,700,000										
3	MAJOR PRESSURE REDUCING VALVE VAULTS	640,000		300,000					340,000					
4	HUDSON VALVE INSERTIONS	100,000		100,000										
5	WHITNEL TRANSMISSION LINE REPLACEMENT- PHASE 1	4,930,000			4,930,000									
6	WALT ARNEY ROAD WATER LINE REPLACEMENT	550,000					550,000							
7	HUDSON TANK PUMP UPGRADES	500,000				500,000								
8	PLEASANT HILL ROAD WATER IMPROVEMENTS	1,110,000										1,110,000		
9	ZACK FORKS TO COTTRELL HILL WATER SUPPLY LOOP	0												1,550,000
10	WHITNEL TRANSMISSION LINE REPLACEMENT- PHASE 2	0												12,300,000
11	DIVISIONAL VALVE REPLACEMENTS	911,000			90,000	92,000	95,000	98,000	101,000	104,000	107,000	110,000	114,000	
	<u>BERNHARDT TREATMENT PLANT</u>													
12	FLASH MIX BASIN REPAIRS	450,000			450,000									
13	AWIA COMPLIANCE PROJECTS	400,000			100,000	100,000	100,000	100,000						
14	FILTER VALVE REPLACEMENTS	680,000				680,000								
15	FINISHED WATER PUMP STATION EXPANSION	870,000					870,000							
16	BACKWASH SUPPLY	290,000					290,000							
17	OPERATIONS BUILDING UPGRADES	1,780,000							1,780,000					
18	GENERATOR AND ELECTRICAL SYSTEM LOOP	0												2,640,000
	VEHICLES	651,000	50,000	75,000	60,000		58,000	48,000	70,000	140,000	50,000	50,000	50,000	
	<u>WATER IMPROVEMENTS SUBTOTAL</u>	<u>18,607,000</u>	<u>95,000</u>	<u>5,175,000</u>	<u>5,630,000</u>	<u>1,372,000</u>	<u>1,963,000</u>	<u>246,000</u>	<u>2,291,000</u>	<u>244,000</u>	<u>157,000</u>	<u>1,270,000</u>	<u>164,000</u>	<u>16,490,000</u>
	<u>WASTEWATER IMPROVEMENTS</u>													
	<u>COLLECTION SYSTEM</u>													
19	CROSSROADS SHOPPING CENTER TO LENOIR GOLF CLUBHOUSE SEWER	2,775,000		2,775,000										
20	MANHOLE IMPROVEMENTS	1,270,000			500,000	180,000	180,000		200,000		210,000			
21	PENNTON TO HWY 18 SEWER	920,000				920,000								0
22	ZACKS FORK REPLACEMENT	1,970,000					1,970,000							
23	MAIN STREET SEWER REPLACEMENT	950,000					950,000							
24	REHAB BLAIRS FORK OUTFALL	750,000					750,000							0
25	GOLF COURSE SEWER REPLACEMENT	3,120,000						3,120,000						0

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26	GUNPOWDER CREEK INTERCEPTOR REPLACEMENT	3,100,000							3,100,000					
27	EAST HARPER AVENUE SEWER REPLACEMENT	500,000								500,000				
28	MEADOWWOOD UPSTREAM SEWER REPLACEMENT	1,660,000											1,660,000	
29	MEADOWWOOD LIFT STATION IMPROVEMENTS	440,000								440,000				
	LOWER CREEK TREATMENT PLANT													
30	SEPTAGE RECEIVING STATION / VACTOR DUMP	510,000					510,000							
	LOWER CREEK WWTP CONCRETE REPAIRS	500,000				500,000								
31	OTHER LOWER CREEK WWTP NEEDS	7,400,000									7,400,000			
	SEWER CAMERA SYSTEM	125,000		125,000										
	VEHICLES	668,000	50,000	75,000	45,000	50,000		48,000			400,000			
	WASTEWATER IMPROVEMENTS SUBTOTAL	26,658,000	50,000	2,975,000	545,000	1,650,000	4,360,000	3,168,000	3,300,000	940,000	8,010,000	0	1,660,000	0
	TOTAL	45,265,000	145,000	8,150,000	6,175,000	3,022,000	6,323,000	3,414,000	5,591,000	1,184,000	8,167,000	1,270,000	1,824,000	16,490,000



DEBT PACKAGES

38,015,000		4,700,000	4,930,000	2,100,000	5,340,000	3,120,000	1,780,000		7,400,000		2,770,000
	DEBT PKG 2	2,775,000						DEBT PKG 8			
								3,100,000			

ANNUAL DEBT

ANNUAL CAPITAL OUTLAY

38,015,000	0	7,475,000	4,930,000	2,100,000	5,340,000	3,120,000	4,880,000	0	7,400,000	1,110,000	1,660,000
7,250,000	145,000	675,000	1,245,000	922,000	983,000	294,000	711,000	1,184,000	767,000	160,000	164,000

Table 2

CITY OF LENOIR
WATER AND SEWER FUND
DEBT SERVICE SUMMARY - 2020

TYPE	NAME	2020	YEAR 1 2021	YEAR 2 2022	YEAR 3 2023	YEAR 4 2024	YEAR 5 2025	YEAR 6 2026	YEAR 7 2027	YEAR 8 2028	YEAR 9 2029	YEAR 10 2030
<i>CURRENT DEBT</i>												
WATER	RHODHISS PLANT	176,037										
BOTH	HWY 18 / RHODISS / UTILITY LINES	100,163	100,163									
WATER	WHITNEL PS SRL	189,474	185,782	182,090	178,399	174,707	171,015	167,323	163,632	159,940	156,248	152,556
WATER	RAW WATER INTAKE	235,344	231,290	227,236	223,181	219,126	215,072	211,017	206,962	202,908	198,854	194,799
SEWER	POWELL RD SEWER	14,463	14,463	14,463	14,463	14,463	14,463	14,463	14,463	14,463	14,463	14,463
SEWER	GUNPOWDER WWTP	204,683	204,683	204,683	204,683	204,683	204,683	204,683	204,683	204,683	204,683	204,683
SEWER	MEADOWOOD SEWER	77,099	77,099	77,099	77,099	77,099	77,099	77,099	77,099	77,099	77,099	77,099
WATER	WTP IMPROVEMENTS	231,095	262,173	262,173	262,173	262,173	262,173	262,173	262,173	262,173	262,173	262,173
WATER	METER REPLACEMENTS	549,753	552,613	539,743	526,873	514,003	501,133	488,263	475,393	462,523	449,653	
SEWER	BIOSOLIDS		492,692	451,422	446,071	440,720	435,369	430,018	424,666	419,315	413,964	408,613
TOTAL CURRENT DEBT		1,778,111	2,120,958	1,958,909	1,932,942	1,906,974	1,881,007	1,855,039	1,829,071	1,803,104	1,777,137	1,314,386
WATER SUBTOTAL		1,370,035	1,230,792	1,159,282	1,139,856	1,071,147	1,052,611	1,124,710	1,105,124	1,085,288	1,065,571	615,921
SEWER SUBTOTAL		408,077	890,166	799,627	793,086	835,827	828,395	730,329	723,946	717,816	711,566	698,465
WATER %		77.05%	58.03%	59.18%	58.97%	56.17%	55.96%	60.63%	60.42%	60.19%	59.96%	46.86%
SEWER %		22.95%	41.97%	40.82%	41.03%	43.83%	44.04%	39.37%	39.58%	39.81%	40.04%	53.14%

WATER RATE COMPARISONS – March – 2020
5,000 GALLONS USAGE PER MONTH
www.efc.unc.edu/RatesDashboards/nc.html

SYSTEM	WATER	SEWER	TOTAL
Forest City	\$22.37	\$23.12	\$45.49
Morganton	\$15.25	\$33.23	\$48.48
Lenoir	\$23.86	\$24.88	\$48.74
Valdese	\$39.30	\$11.62	\$50.95
N. Wilkesboro	\$28.98	\$23.99	\$52.97
Hickory	\$24.77	\$32.26	\$57.03
Two Rivers Utilities **(Gastonia)	\$26.20	\$36.40	\$62.60
Statesville	\$24.16	\$38.71	\$62.87
Cherryville	\$33.58	\$30.52	\$64.10
Granite Falls	\$33.40	\$31.83	\$65.25
Shelby	\$25.42	\$41.42	\$66.84
Lexington	\$28.56	\$38.41	\$66.97
Taylorsville	\$33.95	\$33.95	\$67.90
Boone	\$34.20	\$34.20	\$68.40
Lincolnton	\$29.99	\$46.97	\$76.96
Siler City	\$41.00	\$37.25	\$78.25
Blowing Rock **(Bi-monthly)	\$39.38	\$39.38	\$78.76
Newton	\$34.07	\$44.95	\$79.02
Thomasville	\$34.90	\$50.30	\$85.20

CITY OF LENOIR
FY 2020 AND PROPOSED WATER AND SEWER RATES

	CURRENT 2020	YEAR 1 2021	YEAR 2 2022	YEAR 3 2023	YEAR 4 2024	YEAR 5 2025	
WATER INSIDE							
Minimum	\$10.54	\$10.74	\$10.96	\$11.17	\$11.40	\$11.63	
1,001 +	\$3.33	\$3.39	\$3.46	\$3.53	\$3.60	\$3.67	per 1000 gal
WATER OUTSIDE							
Minimum	\$21.08	\$21.48	\$21.91	\$22.35	\$22.80	\$23.25	
1,001 +	\$6.67	\$6.79	\$6.92	\$7.06	\$7.20	\$7.35	per 1000 gal
BULK WATER	\$2.22	\$2.26	\$2.31	\$2.35	\$2.40	\$2.45	per 1000 gal
SEWER INSIDE							
Minimum	\$9.24	\$9.42	\$9.60	\$9.80	\$9.99	\$10.19	
1,001 +	\$3.91	\$3.98	\$4.06	\$4.15	\$4.23	\$4.31	per 1000 gal
SEWER OUTSIDE							
Minimum	\$18.49	\$18.83	\$19.21	\$19.59	\$19.98	\$20.38	
1,001 +	\$7.83	\$7.97	\$8.13	\$8.29	\$8.46	\$8.63	per 1000 gal
BULK SEWER	\$3.87	\$3.94	\$4.02	\$4.10	\$4.18	\$4.27	per 1000 gal
<u>SAMPLE MONTHLY WATER & SEWER CHARGES</u>							
INSIDE 5,000 GAL	\$48.74	\$49.67	\$50.66	\$51.67	\$52.71	\$53.76	
INSIDE 10,000 GAL	\$84.94	\$86.55	\$88.28	\$90.05	\$91.85	\$93.69	
INSIDE 50,000 GAL	\$374.54	\$381.66	\$389.29	\$397.08	\$405.02	\$413.12	
INSIDE 100,000 GAL	\$736.54	\$750.53	\$765.54	\$780.86	\$796.47	\$812.40	
OUTSIDE 5,000 GAL	\$97.57	\$99.33	\$101.32	\$103.35	\$105.41	\$107.52	
OUTSIDE 10,000 GAL	\$170.07	\$173.11	\$176.57	\$180.10	\$183.70	\$187.38	
OUTSIDE 50,000 GAL	\$750.07	\$763.31	\$778.58	\$794.15	\$810.03	\$826.23	
OUTSIDE 100,000 GAL	\$1,475.07	\$1,501.07	\$1,531.09	\$1,561.71	\$1,592.95	\$1,624.80	



**City of Lenoir
Financial Summary
As of 2/29/2020**



General Fund					
	2019-2020 Budget	2/29/2020	% of Budget	Change from Previous Year	2/28/2019
Total Revenue	\$ 17,665,707.96	\$ 14,363,951.15	81%	\$ 668,565.10	\$ 13,695,386.05
Expenditures	\$ 17,665,707.96	\$ 12,270,085.29	69%	\$ 1,383,744.26	\$ 10,886,341.03
Over/Under	\$ -	\$ 2,093,865.86		\$ (715,179.16)	\$ 2,809,045.02

Downtown District					
	2019-2020 Budget	2/29/2020	% of Budget	Change from Previous Year	2/28/2019
Revenues	\$ 183,736.00	\$ 19,177.84	10.4%	\$ 12,646.77	\$ 6,531.07
Expenditures	\$ 183,736.00	\$ 138,580.27	75%	\$ 24,702.56	\$ 113,877.71
Over/Under	\$ -	\$ (119,402.43)		\$ (12,055.79)	\$ (107,346.64)

Water/Sewer Fund					
	2019-2020 Budget	2/29/2020	% of Budget	Change from Previous Year	2/28/2019
Revenues	\$ 8,941,688.00	\$ 6,392,533.85	71%	\$ 246,043.66	\$ 6,146,490.19
Expenditures	\$ 8,941,688.00	\$ 4,653,440.49	52%	\$ 312,153.09	\$ 4,341,287.40
Over/Under	\$ -	\$ 1,739,093.36		\$ (66,109.43)	\$ 1,805,202.79

City of Lenoir, North Carolina
 Direct and Overlapping Property Tax Rates
 Last 22 Years

(rate per \$100 of assessed value)

Fiscal Year	<u>City Direct Rates</u>			<u>Overlapping Rates</u>	
	<u>City of Lenoir</u>	<u>Downtown Service District</u>	<u>Rescue Readiness</u>	<u>Caldwell County</u>	<u>Rescue Squad</u>
2020-21		0.25	0.0085		-
2019-20	0.58	0.25	0.0085	0.63	-
2018-19	0.58	0.25	0.0085	0.63	-
2017-18	0.58	0.25	0.0085	0.63	-
2016-17	0.58	0.25	-	0.63	0.0085
2015-16	0.58	0.25	-	0.60	0.0085
2014-15	0.58	0.25	-	0.60	0.0085
2013-14	0.58	0.25	-	0.60	0.0085
2012-13	0.56	0.25	-	0.6299	0.0085
2011-12	0.54	0.25	-	0.6599	0.0085
2010-11	0.54	0.25	-	0.6599	0.0085
2009-10	0.54	0.25	-	0.6599	0.0085
2008-09	0.54	0.25	-	0.6599	0.0085
2007-08	0.54	0.25	-	0.6599	0.0085
2006-07	0.54	0.25	-	0.5399	0.0085
2005-06	0.54	0.25	-	0.5399	0.0085
2004-05	0.54	0.25	-	0.5839	0.0071
2003-04	0.50	0.25	-	0.5839	0.0071
2002-03	0.50	0.25	-	0.5561	0.0071
2001-02	0.47	0.25	-	0.5561	0.0071
2000-01	0.49	0.19	-	0.5829	0.0071
1999-00	0.49	0.19	-	0.5829	0.0071
1998-99	0.49	0.19	-	0.5829	0.0071

Table A. South region CPI-U 1-month and 12-month percent changes, all items index, not seasonally adjusted

Month	2017		2018		2019		2020	
	1-month	12-month	1-month	12-month	1-month	12-month	1-month	12-month
January	0.5	2.6	0.5	1.8	0.2	1.2	0.3	2.3
February	0.2	2.8	0.6	2.1	0.5	1.1	0.2	1.9
March	0.0	2.2	0.2	2.3	0.7	1.6		
April	0.2	2.0	0.4	2.4	0.5	1.8		
May	0.0	1.7	0.3	2.7	-0.1	1.4		
June	0.2	1.5	0.2	2.7	-0.1	1.1		
July	-0.2	1.6	0.0	2.9	0.3	1.4		
August	0.4	1.9	-0.1	2.4	-0.1	1.4		
September	0.7	2.4	0.0	1.7	0.0	1.3		
October	-0.2	2.0	0.2	2.1	0.2	1.3		
November	-0.1	2.1	-0.3	1.9	0.0	1.6		
December	-0.1	1.8	-0.5	1.5	0.0	2.1		

10-Year CPI/COLA/Water/Sewer

Fiscal Year	SE CPI (February)	COLA	Water	Sewer
2010-11	2.30%	0.00%	2.30%	5.00%
2011-12	2.20%	0.00%	2.20%	4.00%
2012-13	3.30%	2.00%	3.30%	5.00%
2013-14	1.80%	0.00%	1.80%	2.00%
2014-15	1.20%	4.50%	1.20%	2.00%
2015-16	-0.30%	3.00%	0.00%	3.00%
2016-17	0.70%	2.00%	0.00%	3.00%
2017-18	2.80%	3.25%	2.50%	1.00%
2018-19	2.10%	4.80%	1.50%	0.00%
2019-20	1.10%	3.00%	1.10%	2.50%
10-Year Totals	17.20%	22.55%	15.90%	27.50%

Fiscal Year	SE CPI (February)	COLA	Water	Sewer
2020-21	1.90%			

Health Insurance Rates		
FY	% Change	
2007-08	9.20%	BCBS
2008-09	1.90%	BCBS
2009-10	-3.10%	BCBS
2010-11	4.60%	BCBS
2011-12	-0.10%	BCBS
2012-13	6.70%	BCBS
2013-14	3.30%	BCBS
2014-15	15.00%	BCBS
2015-16	4.20%	BCBS
2016-17	7.90%	BCBS
2017-18	8.50%	BCBS
2018-19	-7.50%	Medcost
2019-20	0.00%	MedCost
2020-21	* 6.00%	MedCost

* elimination of broker fee would reduce to 4%

Average 4.04%

City of Lenoir, North Carolina		
Solid Waste Fees		
Fiscal Year	Solid Waste Fees	Solid Waste Collections
2019-20	10.00	TBD
2018-19	9.00	712,381.00
2017-18	9.00	707,721.00
2016-17	9.00	699,283.00
2015-16	9.00	703,382.00
2014-15	8.00	628,144.00
2013-14	8.00	622,819.00
2012-13	8.00	627,002.00
2011-12	8.00	626,743.00
2010-11	7.00	553,866.00
2009-10	7.00	560,940.00
2008-09	7.00	525,142.00
2007-08	7.00	515,359.00
2006-07	6.00	454,131.00
2005-06	6.00	438,734.00
2004-05	-	-

**CITY OF LENOIR
GENERAL FUND PROJECTIONS**

	2020-2021	2021-2022 ($\$1$ SW- Tax Revaluation**)	2022-2023 (.01 PT)	2023-2024 ($\$1$ SW)	2024-2025	2025-2026	2026-2027
Property Taxes	\$ 8,400,000	\$ 8,500,000	\$ 8,575,000	\$ 8,590,000	\$ 8,605,000	\$ 8,620,000	\$ 8,635,000
Sales Taxes & Hold Harmless	\$ 3,700,000	\$ 3,715,000	\$ 3,730,000	\$ 3,745,000	\$ 3,760,000	\$ 3,765,000	\$ 3,765,000
Franchise Taxes	\$ 2,380,000	\$ 2,385,000	\$ 2,390,000	\$ 2,395,000	\$ 2,400,000	\$ 2,405,000	\$ 2,410,000
Solid Waste	\$ 772,000	\$ 807,000	\$ 807,000	\$ 877,000	\$ 877,000	\$ 877,000	\$ 877,000
Other (Including Financing Sources)	\$ 2,885,380	\$ 2,525,420	\$ 2,530,432	\$ 2,543,783	\$ 2,548,871	\$ 2,548,871	\$ 2,548,871
Total Revenues	\$ 18,137,380	\$ 17,932,420	\$ 18,032,432	\$ 18,150,783	\$ 18,190,871	\$ 18,215,871	\$ 18,235,871
Legislative/Main Street	\$ 364,959	\$ 364,959	\$ 366,564	\$ 366,586	\$ 367,141	\$ 367,217	\$ 369,788
Administrative	\$ 583,770	\$ 583,770	\$ 586,339	\$ 586,374	\$ 587,867	\$ 593,455	\$ 597,609
Finance	\$ 678,058	\$ 678,058	\$ 681,042	\$ 681,082	\$ 682,923	\$ 688,606	\$ 693,449
Planning	\$ 428,052	\$ 428,052	\$ 429,936	\$ 429,962	\$ 430,677	\$ 431,107	\$ 434,125
Police	\$ 5,939,047	\$ 5,839,047	\$ 5,869,490	\$ 5,869,810	\$ 5,880,245	\$ 5,898,125	\$ 5,941,412
Fire	\$ 4,190,130	\$ 4,134,963	\$ 4,158,230	\$ 4,158,455	\$ 4,168,034	\$ 4,184,202	\$ 4,215,492
Public Works	\$ 3,707,713	\$ 3,657,920	\$ 3,677,015	\$ 3,677,211	\$ 3,686,049	\$ 3,696,735	\$ 3,724,612
Recreation	\$ 1,855,652	\$ 1,855,652	\$ 1,863,817	\$ 1,863,903	\$ 1,865,535	\$ 1,873,823	\$ 1,888,940
Resurfacing	\$ 390,000	\$ 390,000	\$ 400,000	\$ 400,000	\$ 405,000	\$ 405,000	\$ 410,000
New Debt Service (Net)	\$ (234,219)	\$ 15,239	\$ -	\$ 117,400	\$ 117,400	\$ 77,600	\$ (39,556)
Total Expenditures	\$ 18,137,380	\$ 17,932,421	\$ 18,032,432	\$ 18,150,783	\$ 18,190,871	\$ 18,215,871	\$ 18,235,870
Financing Package	\$365,000	\$560,000	\$595,000			\$550,000	
Debt Service	\$ 256,706	\$ 271,945	\$ 271,945	\$ 389,345	\$ 506,745	\$ 584,345	\$ 544,789
Change in Debt Service Year to Year	\$ (234,219)	\$ 15,239	\$ -	\$ 117,400	\$ 117,400	\$ 77,600	\$ (39,556)
Debt 2013-2014							
Debt 2014-2015							
Debt 2015-2016	\$20,801						
Debt 2016-2017	\$66,664						
Debt 2017-2018	-	-	-	-	-	-	-
Debt 2018-2019	\$129,685	\$131,000	\$131,000	\$131,000	\$131,000	\$131,000	\$131,000
Debt 2019-2020							
New Debt 2020-2021	\$39,556	\$79,112	\$79,112	\$79,112	\$79,112	\$79,112	\$39,556
New Debt 2021-2022		\$61,833	\$61,833	\$61,833	\$61,833	\$61,833	\$61,833
New Debt 2022-2023				\$117,400	\$234,800	\$234,800	\$234,800
New Debt 2023-2024							
New Debt 2024-2025						\$77,600	\$77,600
New Debt 2025-2026							
New Debt 2026-2027							
	\$256,706	\$271,945	\$271,945	\$389,345	\$506,745	\$584,345	\$544,789

**CITY OF LENOIR
GENERAL FUND CIP**

General Fund	Total Project Cost	Remaining	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Public Works									
Arrowwood St. Bridge	\$400,000	\$300,000	\$100,000	\$100,000	\$100,000				
Annual Project Funding	\$900,000	\$500,000	\$100,000			\$100,000	\$100,000	\$100,000	\$100,000
Greenway	\$275,000	\$275,000	\$75,000	\$50,000		\$50,000		\$50,000	\$50,000
Resurfacing	\$4,435,000	\$2,800,000	\$390,000	\$390,000	\$400,000	\$400,000	\$405,000	\$405,000	\$410,000
Smith Crossroads Improvements/Branding	\$800,000	\$800,000		\$200,000	\$200,000	\$200,000	\$200,000		
Street Trucks	\$90,000	\$90,000	\$90,000						
Total - Public Works	\$6,900,000	\$4,765,000	\$755,000	\$740,000	\$700,000	\$750,000	\$705,000	\$555,000	\$560,000
Fire									
Turnout Gear/Structure PPE	\$144,000	\$168,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000
CPR Tool/LUCAS	\$48,000	\$48,000		\$16,000	\$16,000	\$16,000			
P25 Communication Radio Upgrades	\$50,000	\$50,000				\$50,000			
Fire Station #2 Apparatus Apron Repairs	\$19,000	\$19,000	\$19,000						
Fire Station #1 Apparatus Apron Repairs	\$38,000	\$38,000		\$38,000					
3 Quick Response Vehicles (QRVs)/Medical Trucks	\$117,330	\$120,000	\$120,000						
SCBAs	\$210,000	\$210,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Total Fire	\$605,330	\$578,000	\$180,000	\$98,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Police									
Building Repairs/Remodeling	\$95,000	\$95,000	\$50,000	\$45,000					
Computers/Workstations	\$105,000	\$105,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Ice Machine	\$4,000	\$4,000	\$4,000						
Evidence Tracking System	\$25,000	\$25,000		\$25,000					
Firing Range Management	\$50,000	\$50,000		\$40,000		\$5,000		\$5,000	
Mobile In-Car Radios	\$170,000	\$170,000			\$170,000				
Parking Lot Repaving	\$80,000	\$80,000		\$80,000					
Portable Walkie Radios	\$20,000	\$20,000		\$20,000					
Total Police	\$549,000	\$549,000	\$69,000	\$225,000	\$185,000	\$20,000	\$15,000	\$20,000	\$15,000
Technology Infrastructure									
Computers, Telephone Upgrades & Software	\$390,000	\$250,000	\$40,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Servers	\$50,000	\$50,000		\$10,000		\$10,000	\$10,000	\$10,000	\$10,000
Software Upgrade -Split with Enterprise Fund	\$50,000	\$50,000		\$50,000					

**CITY OF LENOIR
GENERAL FUND CIP**

General Fund	Total Project Cost	Remaining	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Total Technology Infrastructure	490,000	350,000	40,000	95,000	35,000	45,000	45,000	45,000	45,000
Recreation									
Disc Golf Course	\$25,000	\$25,000			\$25,000				
Greenway Improvements	\$200,000	\$200,000		\$50,000		\$50,000		\$50,000	\$50,000
LAFC Renovations	\$55,000	\$55,000	\$55,000						
Mulberry Gym Upgrades	\$10,000	\$10,000		\$10,000					
Vehicles/Equipment/Mower	\$110,000	\$110,000	\$35,000	\$25,000		\$25,000		\$25,000	
Total Recreation	\$400,000	\$400,000	\$90,000	\$85,000	\$25,000	\$75,000		\$75,000	\$50,000
Grand Total	\$8,374,330	\$6,642,000	\$1,134,000	\$1,243,000	\$1,005,000	\$950,000	\$825,000	\$755,000	\$730,000
Other Funding Sources	Total Project Cost	Remaining	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2025-2026
Public Works									
Columbarium	\$20,000	\$20,000		\$20,000					
Cemetery Master Plan	\$45,000	\$45,000		\$45,000					
Hospital Avenue Sidewalk	\$1,000,000	\$800,000	\$800,000						
Vehicles/Equipment	\$2,864,000	\$1,800,000		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
Cemetery Paving	\$35,000	\$35,000		\$35,000					
Total Public Works - Other	\$3,964,000	\$2,700,000	\$800,000	\$400,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
Fire									
2 Rescue/Pumpers Apparatus	\$1,155,000	\$1,155,000		\$560,000	\$595,000				
Total Fire - Other	\$1,155,000	\$1,155,000	\$0	\$560,000	\$595,000	\$0	\$0	\$0	\$0
Police									
Fencing at Firing Range	\$100,000	\$100,000		\$100,000					
Vehicles	\$3,904,600	\$2,730,000	\$388,000	\$388,000	\$388,000	\$388,000	\$388,000	\$390,000	\$400,000
Total Police - Other	\$4,004,600	\$2,830,000	\$388,000	\$488,000	\$388,000	\$388,000	\$388,000	\$390,000	\$400,000
Recreation									
Security Fence @ Zack Fork	\$52,000	\$52,000			\$52,000				
MLK Playground Improvements	\$100,000	\$100,000		\$100,000					
Splash Play Area @ Mulberry	\$100,000	\$100,000				\$100,000			
Stadium Lights	\$100,000	\$100,000			\$100,000				

**CITY OF LENOIR
GENERAL FUND CIP**

General Fund	Total Project Cost	Remaining	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
L AFC Renovations	\$750,000	\$750,000		\$200,000	\$200,000	\$350,000			
MLK Renovations	\$195,000	\$195,000			\$50,000	\$145,000			
Total Recreation - Other	\$1,297,000	\$1,297,000	\$0	\$300,000	\$402,000	\$595,000	\$0	\$0	\$0
Total Other Funding Sources	\$10,420,600	\$7,982,000	\$1,188,000	\$1,748,000	\$1,685,000	\$1,283,000	\$688,000	\$690,000	\$700,000

FY 2020-2021

Outstanding Items

- Workers Comp
- General Liability
- Health - 6%*
- Retirement System - 1.2%
- Compensation/COLA/Personal Leave Addition
- Termination of Lease -PU/PW Building (Bernhardt)

Current Funding Commitments - General Fund

- Linkside Connector - \$100,000
- Hospital Avenue Sidewalk - \$200,000
- ARC - Broyhill Site Clean-up/Brownfield Agreement - \$250,000
- Downtown 2-way Traffic Conversion (3-Phases)
 - Phase 1 - \$125,000
 - Phase 2 - \$960,000
 - Phase 3 - \$600,000
- JE Broyhill Park Phase 2 - in-kind

CDGB Funding Commitments

- OVT/Rail/Greenway Trail Segment(s)
- LHS Auditorium/Gym/Field Improvements

Future Outstanding Items - General Fund

- Strategic Milling/Paving (Greenhaven/Finley, Mulberry St., Hospital Ave., etc.)
- Greenway Extensions
- Strategic Foreclosures
- Branding/Wayfinding Signage
- LAFC & MLK Renovations